



THE ISRAEL
DEMOCRACY
INSTITUTE

Research. Debate. Impact.
2016 ANNUAL REPORT



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Message from the President and the Chairman of the Board

Dear Friends,

2016 was a year of change and upheaval throughout the democratic world. Set against the tumult of Brexit and the US elections, Israel seemed at times like an island of stability. However, under the surface, Israeli society is changing, and IDI took on a leading role in identifying those changes and working with policymakers to address them.

As the report that follows lays out, 2016 was a year rich in activity and achievements. In this letter, we have chosen to single out the impact one program had on government policy in the employment area. With the generous support of the Russell Berrie Foundation, a team of experts on Israel's ultra-Orthodox community set about drafting a Master Plan for ultra-Orthodox Employment in Israel. Working in close collaboration with key decision-makers in the Ministry of Economy, the team generated a list of eighteen concrete policy recommendations that call for a shift of government policy from raising Haredi participation rates in the workforce to increasing the number of well-paying

jobs available to Haredim. The government adopted most of the recommendations and is now in the process of allocating a half-billion-shekel budget in line with these proposals. This success story illustrates the potential of turning relatively small philanthropic investments into large-scale transformational change by affecting policy and legislation on the basis of outstanding applied research.

Several new scholars joined our team in 2016. Ms. Daphna Aviram-Nitzan, former director of research for the Israel Industrialists Association, became head of IDI's Center for Governance and the Economy. Prof. Eugene Kandel, former Director of the National Economic Council and Economic Advisor to the Prime Minister, agreed to serve as Chair of IDI's Eli Hurvitz Conference on Economy and Society, in partnership with Start-Up Nation Central. Prof. Yuval Shany, an expert on international law, stepped down as Dean of the Law School at Hebrew University and returned to the ranks of IDI's Senior Fellows. And



celebrated economist Prof. Eytan Sheshinski, also of the Hebrew University, joined IDI as a Senior Fellow to tackle reform of Israel's pension system.

2016 was also a year of change and renewal in the ranks of our Israeli leadership. We were deeply saddened by the passing of Prof. Ze'ev Zahor, former President of Sapir College and one of IDI's longest-serving and most dedicated board members. At the same time, we were proud to welcome two new members to IDI's board of directors: Ms. Mazal Mu'alem, a prominent Israeli political journalist and columnist for *al-Monitor*, and Dr. Chen Lichtenstein, CEO of Adama and President of ChemChina's strategic business division.

We continued our efforts to expand our family of motivated and generous funders in 2016. As a result of these efforts, we were pleased to welcome a number of major new partners to the ranks of our supporters, including most significantly the William Davidson Foundation and the Paul Singer Foundation.

Over the course of the year, IDI also received a multi-million dollar commitment from a major Israeli foundation to our Human Rights and Judaism Program and a million-dollar gift from Donna Dubinsky and Leonard Shustek to our Religion and State Program. Significantly, more than half of our major donors are Israelis who see in IDI an effective platform for ensuring their country's future as a vibrant Jewish democracy.

IDI—like Israel itself—is a joint venture of Israelis, Jews and non-Jews from all over the world. We thank our donors for their support and look forward to a year of even greater achievements.


Amir Elstein


Yohanan Plesner



**IDI:
ACTION
GROUNDED
IN RESEARCH**

**STRENGTHENING
ISRAELI
DEMOCRACY**

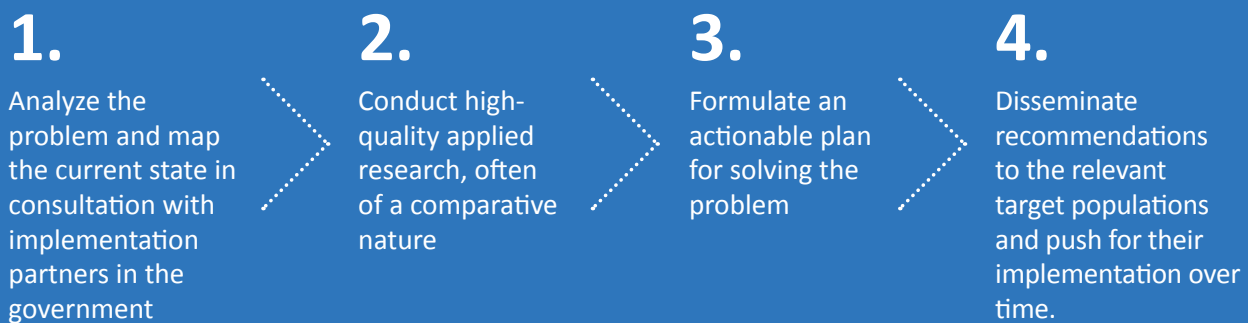
The Israel Democracy Institute (IDI) is an independent center of research and action dedicated to strengthening the foundations of Israeli democracy.

IDI works to bolster the values and institutions of Israel as a Jewish and democratic state. A non-partisan think-and-do tank, the Institute harnesses rigorous applied research to influence policy, legislation and public opinion. The Institute partners with government, policy and decision makers, civil service and society to improve the functioning of the government and its institutions, confront security threats while preserving civil liberties, and foster solidarity within Israeli society. The State of Israel recognized the positive impact of IDI's research and recommendations by conferring upon the Institute its most prestigious award, the Israel Prize for Lifetime Achievement.

IDI'S MODEL OF IMPACT

IDI acts to accomplish its objectives on the basis of a non-partisan vision of the Israeli common good by **influencing policy, legislation, and public opinion.**

IDI's classic model for dealing with policy issues has four stages:







SIXTH MEETING OF IDI'S INTERNATIONAL ADVISORY COUNCIL

The Honorable George P. Shultz established the IAC in 2008 as an international, interdisciplinary sounding board for IDI's leadership. The Council comprises a distinguished group of scholars, jurists and statesmen who care deeply about Israel and its future as a Jewish and democratic state. Members gather on an annual basis to debate the critical challenges facing Israel, discuss the Institute's role in overcoming them, and shape the Institute's strategy and programmatic agenda. IAC retreats are closed to everyone but Council members and a small circle of friends and supporters.



Left to right: Philanthropist Ms. Mem Bernstein, Canadian Supreme Court Justice Rosalie Abella and Israeli Justice Dorit Beinisch



Left to right: Mrs. Charlotte Shultz, MK Isaac (Bougie) Herzog, Sec. George Shultz, Knesset Speaker MK Yuli Edelstein, IDI Co-Founder Mr. Bernie Marcus, IDI Board Chair Mr. Amir Elstein and IDI President Yohanan Plesner

Engaging Global Leaders in Dialogue about Israeli Democracy

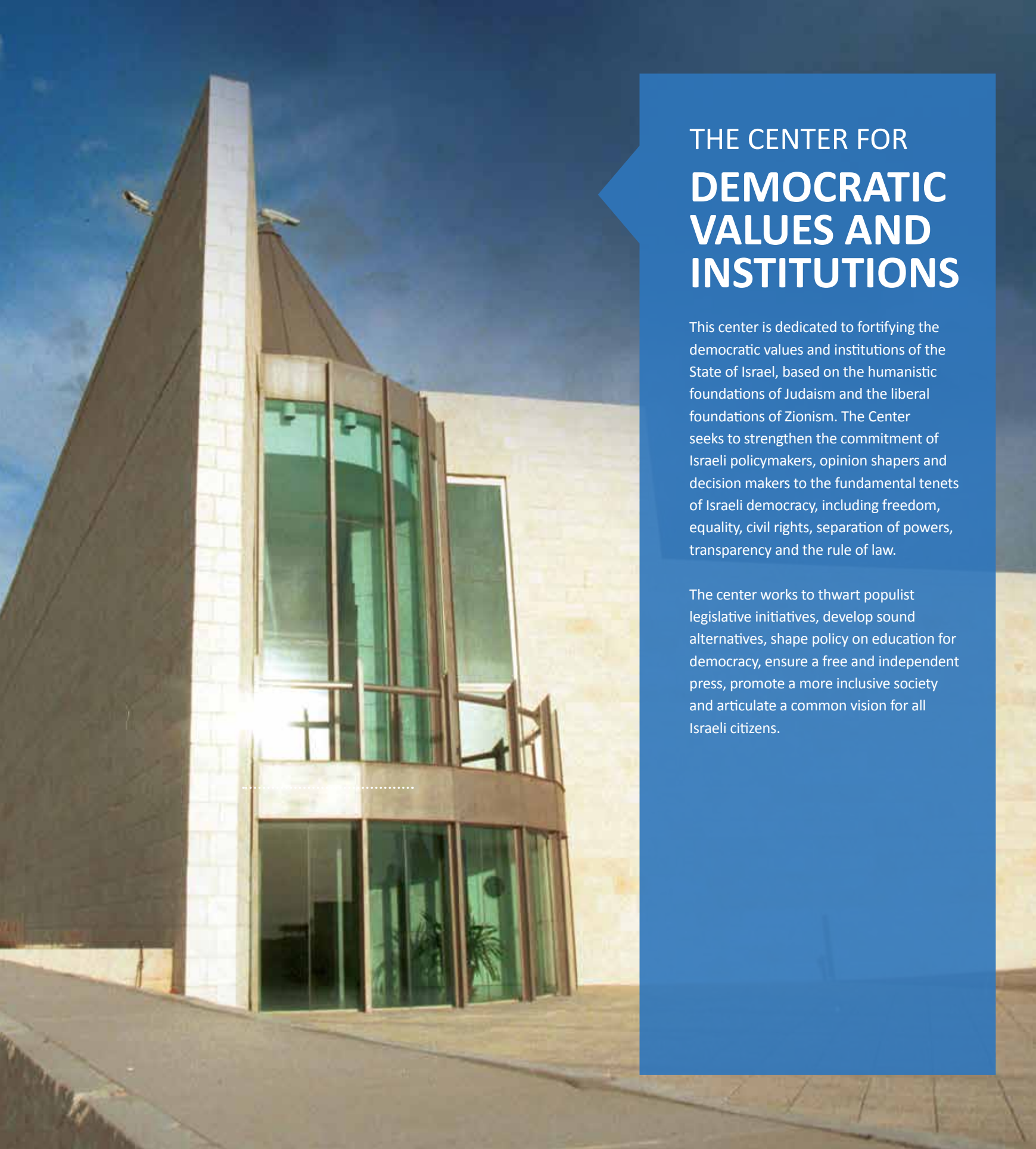
In February, the Institute hosted the sixth meeting of its prestigious International Advisory Council (IAC) in Jerusalem. Participating IAC members included Prof. Gerhard Casper, The Honorable George P. Shultz, Justice Rosalie Silberman Abella, Chief Justice (ret.) Dorit Beinisch, Prof. Vernon Bogdanor, Prof. Ronald J. Daniels, Justice (emerita) Dalia Dorner, Prof. Moshe Halbertal, Dr. Martin Indyk, Dr. Josef Joffe, Prof. Christoph Marksches, Prof. Robert H. Mnookin, Prof. Gabriela Shalev, Chief Justice (emeritus) Meir Shamgar, Prof. Abraham D. Sofaer and Mr. Bret Stephens. Distinguished guests included Bernie Marcus, Dr. Fred Marcus, Mr. Amir Elstein, Dr. and Mrs. Irwin Jacobs, Sir Ronald Cohen, Dr. Vered Shalev-Hurvitz, Mr. Noam Lautman, Mr. Ariel Weiss, and Mr. and Mrs. Jim Grien.

The council met with representatives of the various sectors of Israeli society and senior decision-makers in the Israeli government to discuss the major challenges facing Israeli democracy. One highlight of the visit was a special dinner in honor of former U.S. Secretary of State George Shultz. At the event, Prime Minister Benjamin Netanyahu paid tribute to Secretary Shultz for his enormous contributions to U.S.-Israel relations. The evening also featured an emotional reunion with the son of Joseph Levy, Mr. Shultz's famous pupil from the University of Chicago who was killed in action during the Six-Day War.

The itinerary also included a visit to the Har Etzion Yeshiva to learn about the religious Zionist community from Rabbis Moshe Lichtenstein and Yuval Cherlow, a meeting with Jerusalem Mayor Nir Barkat to discuss the capital city as a model of social integration, and an unforgettable luncheon on a rooftop overlooking the Western Wall and the Dome of the Rock, where Prof. Moshe Halbertal spoke about the significance of the Temple Mount to the three monotheistic religions.

At an intimate dinner in Jerusalem's picturesque Mishkenot Sha'ananim neighborhood, council members joined prominent Israelis in a debate on the challenges posed to democracy by the global phenomenon of populism. Featured speakers at this event included Director General of the Justice Ministry Emi Palmor and IAC members Rosalie Abella, Bret Stephens and Vernon Bogdanor.

Another high point of the two-day retreat was a visit to the Knesset led by IDI President (and former MK) Yohanan Plesner. Speaker of the Knesset MK Yuli Edelstein and Head of the Opposition MK Isaac Herzog hosted participants in the Knesset's Jerusalem Hall for a fascinating off-the-record discussion on the crisis of governance in Israel. The sixth meeting of the IAC closed with a memorable visit to the Official Residence of the President of Israel. President Rivlin gave an inspirational speech in which he presented his vision for greater unity and solidarity within Israeli society.



THE CENTER FOR **DEMOCRATIC VALUES AND INSTITUTIONS**

This center is dedicated to fortifying the democratic values and institutions of the State of Israel, based on the humanistic foundations of Judaism and the liberal foundations of Zionism. The Center seeks to strengthen the commitment of Israeli policymakers, opinion shapers and decision makers to the fundamental tenets of Israeli democracy, including freedom, equality, civil rights, separation of powers, transparency and the rule of law.

The center works to thwart populist legislative initiatives, develop sound alternatives, shape policy on education for democracy, ensure a free and independent press, promote a more inclusive society and articulate a common vision for all Israeli citizens.



Executive Director of Injaz Ghaida Rinawi Zoabi and IDI Project Director Adv. Talya Steiner



Left to Right: Journalist Amit Segal, MK Dr. Yousef Jabareen, MK Yael German and MK Benny Begin

Defending Democratic Values by Countering Populist Legislation

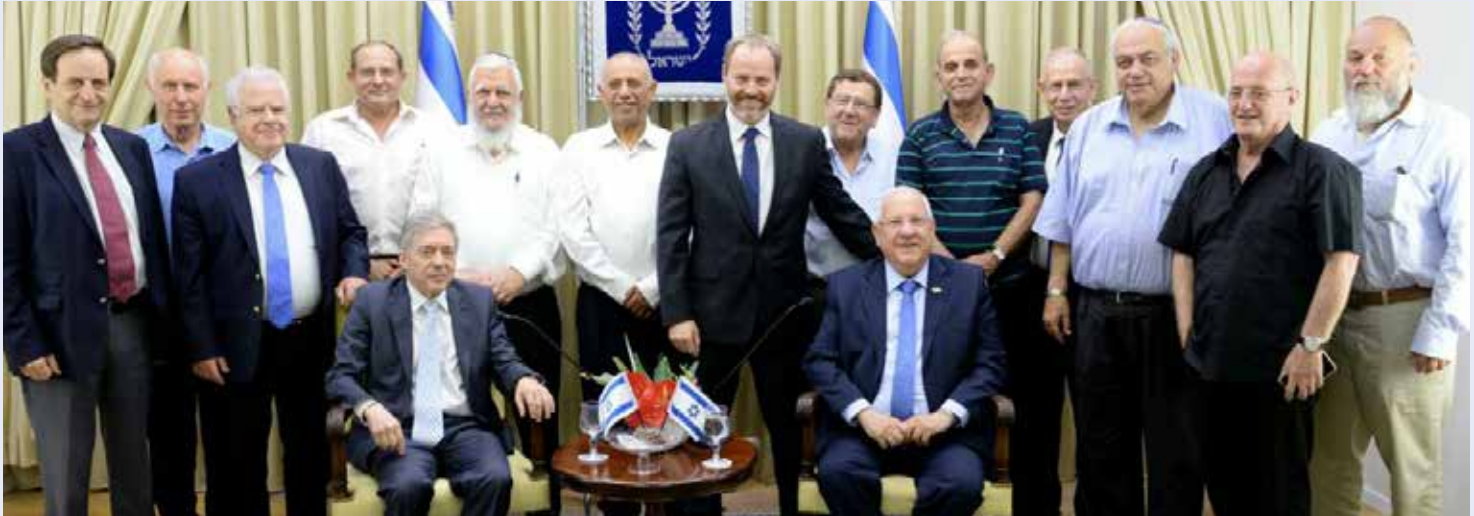
In 2016, IDI legal scholars continued to advise the government on how to best mitigate the damage caused by a rash of populist bills that threaten civil liberties and the separation of powers.

The Institute's Defense of Democratic Values Program team was instrumental in convincing lawmakers to soften the infamous NGO Bill. In July, the Knesset passed a law on disclosure requirements for groups that receive funding from foreign political entities, known as the NGO Law. The original version of the bill would have posed substantial threats to freedom of expression in Israel. IDI experts took action, issuing legal opinions, speaking out in the media and making numerous appearances before the Constitution, Law and Justice Committee. Lawmakers subsequently removed the most harmful aspects of the proposal from the final version of the law.

Partnering with Begin and Minerva Centers

IDI partnered with the Menachem Begin Heritage Center to convene a conference 'Celebrating 50 Years since the Repeal of Martial Law.' Prominent politicians, journalists and civil society representatives discussed the ways in which the military administration imposed on Israel's Arab citizens between 1948 and 1966 has affected relations between Jews and Arabs in Israel ever since. Speakers included, co-executive director of the Abraham Fund Dr. Thabet Abu Rass, MK Benny Begin, MK Dr. Yousef Jabareen, Joint List and journalist Amit Segal.

In November, the Center also partnered with The University of Haifa's Minerva Center for the Rule of Law under Extreme Conditions to discuss various aspects of the proposed Counterterrorism Law. During the conference, top legal experts analyzed the general structure of anti-terrorism legislation in Israel.



IDI's Forum of Former Ministers with Israeli President Reuven (Ruv) Rivlin

Shaping Public Policy: IDI Establishes Forum of Former Ministers

To counter populist legislation in the Knesset in a non-partisan fashion, IDI recruited 30 former ministers from a wide variety of parties to weigh in on the public debate. IDI, along with former MKs Yossi Beilin (Labor and Meretz), Dan Meridor (Likud) and a group that included Roni Milo (Likud), Ophir Paz-Pines (Labor) and Ilan Shalgi (Shinui), established the Forum of Former Ministers, to deal with controversial issues on the public agenda, in an effort to make concrete recommendations to the government and legislators.

The forum deals with matters of special importance in the government and public realms, drawing on the participants' past experience in key decision making roles.

In June, President Reuven Rivlin asked to meet with IDI's Forum of Former Ministers to develop a joint action plan for public outreach.

Throughout 2016, the forum issued a number of opinions on a variety of public policy issues, including the role of the security cabinet, a proposal to grant the Knesset the power to suspend its own members, party financing, and a proposal to grant Israelis residing abroad the right to vote in the national elections.

As the Knesset prepared to vote on whether the use of loudspeakers at mosques and other houses of worship should be banned, the Forum of Former Ministers came out against the proposal, stating that Israel's parliament has already passed legislation prohibiting inappropriate levels of noise and that the proposal would unnecessarily exacerbate tensions between Jews and Arabs in Israel. The forum proposed that any complaints should be addressed through dialogue between Jewish and Arab community leaders and more resolute enforcement of existing laws.



MKs Yoav Kish and Roy Folkman



Justices Dorit Beinisch and Meir Shamgar

From V15 to the MK Suspension Bill

In September, the Knesset began to debate a proposal to regulate the activities of PACs and other non-party organizations in Israeli elections. Institute scholars participated actively in the special committee tasked with developing the bill. IDI President Yohanan Plesner and IDI researchers Asaf Shapira and Dr. Guy Lurie published a policy statement recommending changes, stressed the importance of greater transparency on the part of such organizations bodies, and called for the cancelation of some of the limitations legislators sought to impose on non-party organizations. As the bill develops into law over the course of 2017, the Institute will continue to play an active role in this important policy debate.

Additional legislative proposals on which IDI experts submitted opinions, participated in parliamentary committee meetings and gave interviews to media outlets in 2016 included the MK Suspension Law, Counterterrorism Law, a proposal for the imposition of the death penalty for convicted terrorists and a bill to prevent MKs from submitting petitions to the High Court. In addition, other proposals were addressed before being put on various committees' respective agendas, through meetings and collaborations with Knesset members and coalition leaders.



Attorney General Avichai Mandelblit



Left to right: IDI President Yohanan Plesner, PMO Director-General Eli Groner and Emi Palmor, Director-General of the Ministry of Justice

IDI Proposes to Increase Accountability of Attorney General

Following the publication of Performance Measures for Israel's Attorney General, members of the Center for Democratic Values and Institutions Program team met with Justice Minister Ayelet Shaked and Attorney General Dr. Avichai Mandelblit, to present its major recommendations. In 2016, Minister Shaked adopted one of the study's key recommendations, appointing Deputy Attorney General Avi Licht to a newly created position, in charge of administration. The position is intended to improve work processes within the Justice Ministry, specifically in the departments that fall under the aegis of the attorney general's office. The idea is similar to one proposed by IDI researcher Dr.

Guy Lurie and includes an emphasis on strategic planning and enhanced coordination between departments, intended to improve internal quality assessment.

In July, IDI welcomed the decision by AG Mandelblit to publish his schedule of meetings. Dr. Lurie, whose work for the Institute focuses on the role of the attorney general and the legal system, said the move will allow the public to differentiate between central and peripheral issues on the AG's agenda. IDI's legal reform team is continuing to work with Licht, Mandelblit and Shaked to implement the study's other recommendations.



MK Yael German



Chairman of IDI's International Advisory Council Prof. Gerhard Casper, MK Stav Shaffir and IDI President Yohanan Plesner

Harnessing the Power of the Internet to Transform Government

The Program on Democracy in the Information Age aims to harness the power of new technologies in order to make Israel's government more transparent, accountable and effective. The program devises policies, regulatory proposals and innovative software platforms designed to ensure the Start-up Nation is also a start-up government. The program's current focus is on developing ways to help Israeli regulators comprehend the impact of the artificial intelligence revolution on government and devise policy solutions to the associated challenges.

In May, at a thought-provoking roundtable, 'Private Rights Vs. Public Interest: Guidelines for Searching Online,' the Program brought together leading experts on the subject and members of the Justice Ministry's Counseling and Legislation Department. As a result of this meeting, participants made progress on defining the proper balance between protecting citizens' right to privacy and serving the public interest through stronger law enforcement.



IDF Radio Commander Yaron Dekel



Left to right: The Marker Editor-in-Chief Sami Peretz, Globes Editor-in-Chief Hagai Golan, Channel 10 News anchor Tamar Ish-Shalom, Calcalist Executive Editor Galit Hemi, and Director General of the Ministry of Communications Shlomo Filber

Fighting for the Independence of Israeli Public Broadcasting

The Media Reform Program is guided by the belief that an independent press is essential to a vibrant democracy and an engaged and informed civil society. The team works to advise policymakers and opinion shapers on these issues and develop new media regulations for the digital age.

Recent efforts have been directed at helping officials design Israel's new broadcasting authority, reforming Israel's censorship regulations, developing a new code of journalistic ethics for the information age and proposing measures to boost transparency and limit subliminal advertising.

In response to attempts to politicize the Israel Broadcasting Corporation, IDI also hosted an emergency discussion in

October on the subject of freedom of the press. Participants at the roundtable event included MKs Roy Folkman, Yoav Kish, Eitan Cabel and Karin Elharrar; journalists Ben Caspit, Ilil Shahar and Yaakov Ahimeir; Supreme Court Justice (emerita) Dalia Dorner and Elad Tene, Assistant Executive Director of the digital department at the Israel Broadcast Authority. Attendees assessed the gravity of the current situation and came up with recommendations to ensure the independence of the new broadcasting authority.

In light of these attempts to block the establishment of a new public broadcasting authority, originally scheduled to launch on January 1, 2017, the Institute launched a public campaign around the theme: 'There is No Such Thing as a Press that is Too Free.'



MK Avi Gabay



Yuval Wollman and former Deputy Attorney General Mike Blass



IDI Center for Democratic Values and Institutions
Director Dr. Tehilla Shwartz Altshuler

Making Transparency a National Priority

A series of IDI policy recommendations designed to increase parliamentary oversight of the national budget came to fruition with a new initiative by Knesset Finance Committee Chairman MK Moshe Gafni to increase transparency in budgetary transfers. From now on, the Finance Ministry will be obligated to submit any requests for budgetary changes to members of the Finance Committee for review and post them online. In addition, amendment requests must now include the source of proposed budgetary transfers.

Also later in the year, the government approved a decision to make official databases more transparent by requiring ministries to make key information available to the Israeli public. This decision was based on IDI proposals presented to decision-makers at a roundtable in 2015.

This decision means that government databases will be open to the public by default, except in cases where there is a legal impediment, privacy protection issue, data security matter or national security consideration. Notwithstanding the adoption of these reforms, IDI continued to fight for greater transparency throughout 2016.



Simon Milner, Facebook policy director for the United Kingdom, Middle East and Africa



Dr. Anat Ben-David and Ms. Jordana Cutler, head of Policy and Communications for Facebook Israel

Regulating Social Media in an Era of Online Incitement

Throughout 2016, Center for Democratic Values and Institutions Director Dr. Tehilla Shwartz Altshuler spoke out against the so-called Facebook Law, stating that while the proposal ostensibly seeks to combat incitement, the law is unenforcable, has no precedent, and runs contrary to the legal tools used in other democratic nations to combat online hate speech and incitement to violence.

The Removal of Criminally Offensive Content from the Internet bill, known as the Facebook Bill, is the government's attempt to regulate social media. As the bill inches closer to becoming

law, it continues to raise heated debate. However, one point of agreement among analysts is that if something is a clear call to violence or terrorism, then such content should be taken down immediately and criminal charges should be weighed. Since this involves tens of thousands of posts, government monitoring of social media requires further, well defined, criteria.

However, Dr. Shwartz Altshuler argues that the current measure would be ineffective, creating an absurd situation, in which content that is censored only in Israel continues to be distributed online in other countries.



A meeting of IDI's Arab-Jewish Relations team with MKs Yousef Jabareen and Ayman Oudeh (both from the Joint List) and IDI Board Member Imad Telhami in Nazareth



MK Aida Tuma-Suleiman

Easing Tensions between Israel's Jewish Majority and Arab Minority

In 2016, IDI researcher Nasreen Hadad Haj-Yahya was promoted to Director of the Arab-Jewish Relations Program. Nasreen, who holds a Master's degree in education and social geography from Tel Aviv University, is currently working on her doctoral dissertation, 'The contemporary impact of social space barriers on the inaction and future orientation of young Arabs aged 18–22.'

The Arab-Jewish Relations Program team completed a series of research projects in 2016 that analyzed successful Arab-Israeli schools, examined the socio-economic profile of Arab youth, and studied crime rates within the Arab Israeli sector. The researchers on the latter project presented their

recommendations to Jamal Hakroush, Deputy Commissioner of the Israeli police and head of a team established to improve policing within Arab communities. The team is working with Hakroush to facilitate stronger relations and greater trust between the police department and the Arab population.

In addition, the Program embarked on a pioneering study of workspaces shared by Jews and Arabs. The researchers are examining the dynamics at play when these two groups work together. Their aim is to identify the variables that either contribute to or impede the creation of a work environment that



MK Issawi Frej



Director of IDI's Program on Arab-Jewish Relations Nasreen Hadad Haj-Yihya



Conference participants in Kfar Qasim

fosters acceptance, equality and belonging among all employees. The study is being performed in collaboration with the Equal Employment Opportunities Commission and the Collective Impact organization.

In 2016, the Program also launched a study of ways to integrate Israel's Arab population into key decision making roles. The study's operating premise is that increasing Arab citizens' involvement in the decision making processes of government will deepen their civic engagement and foster a better understanding of the needs of this community.

60 Years Since the Kfar Qasim Massacre

In October, IDI's Arab-Jewish Relations Program hosted a conference at the Kfar Qasim Community Center to mark 60 years since the infamous massacre in which 43 Arab civilians were killed by the Border Police. Titled 'The State of Israel's Relationship with its Arab Citizens,' this charged, and at times emotional discussion explored the ramifications of the events that took place in October 1956. Author Sami Michael surveyed the history of relations between the Israeli government and the Arab minority since the Kfar Qasim Massacre, while Rabbi Michael Melchior spoke eloquently about the need to learn the lessons of the past in order to build trust between the state and the Arab citizens of Israel.'



IDI's Dov Lautman Conference on Education Policy (from left): Noam Lautman, President of the Open University Prof. Jacob (Kobi) Metzger, Israeli President Reuven (Ruv) Rivlin, Mayor of Ra'anana Ze'ev Bielski, Director General of the Ministry of Education Michal Cohen, and IDI President Yohanan Plesner



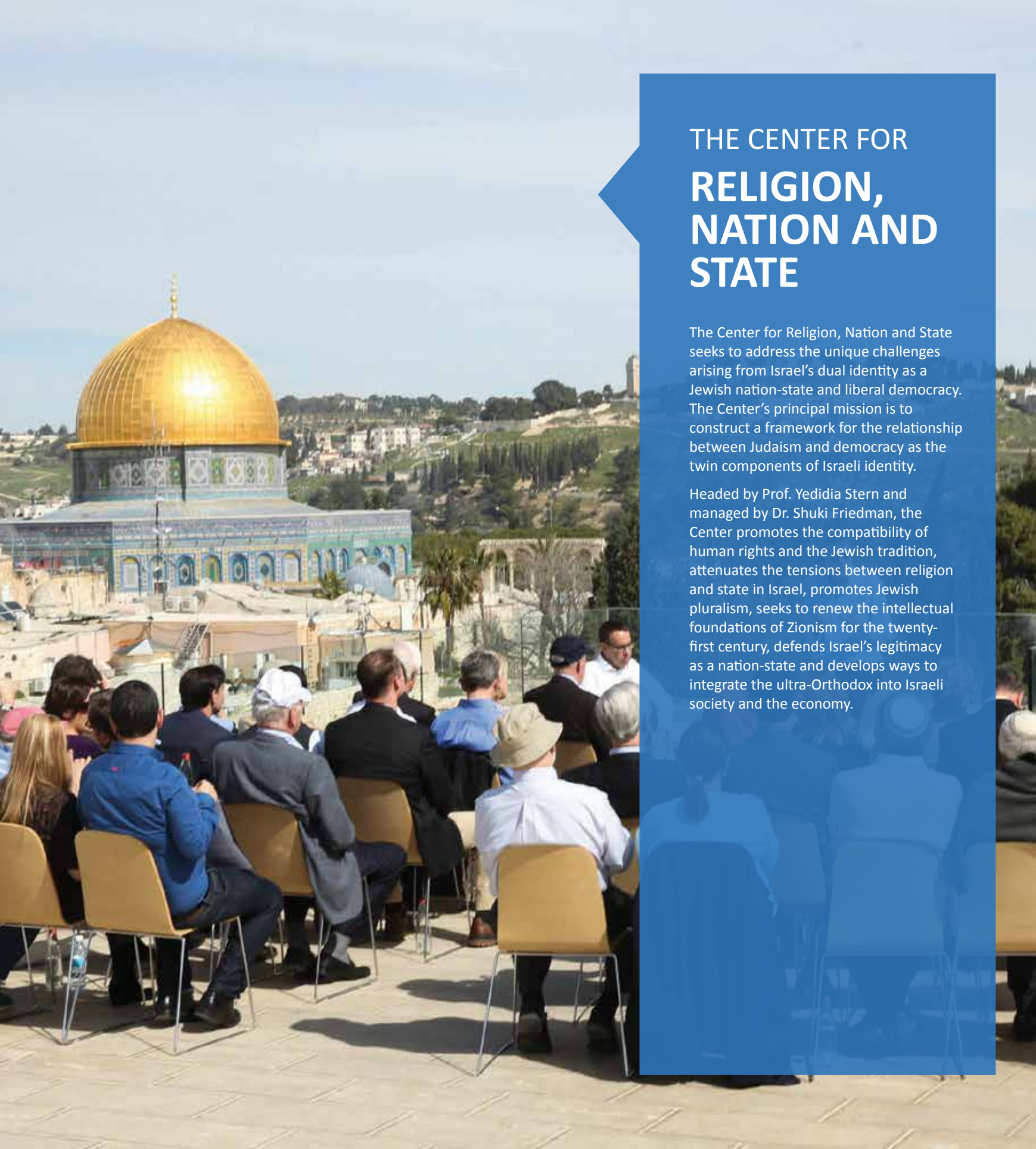
President of the State of Israel Reuven (Ruv) Rivlin

Putting Education First: Dov Lautman Conference on Educational Policy, Partnership and Democracy

In December, IDI, along with the Lautman Foundation and the Open University, hosted the 2016 Dov Lautman Conference on Educational Policy, Partnership and Democracy. The conference was attended by educators from around Israel, including district administrators from the Education Ministry, school principals, counselors and teachers.

The conference featured discussions on a variety of pertinent topics, including how to manage classroom discussions on controversial issues, the role of government in preparing its citizens for life in a modern democracy, and the necessity of dialogue among different groups in Israeli society on this.

At the conference, President Reuven Rivlin shared his vision for greater interaction among different sectors of Israeli society: "I see a future where every teacher's training in Israel includes getting better acquainted with all of Israeli society. Specifically, teacher certifications will be spread across Israel's various population groups, and each teacher will gain experience by teaching, at least for a brief period, in a variety of different neighborhoods."



THE CENTER FOR RELIGION, NATION AND STATE

The Center for Religion, Nation and State seeks to address the unique challenges arising from Israel's dual identity as a Jewish nation-state and liberal democracy. The Center's principal mission is to construct a framework for the relationship between Judaism and democracy as the twin components of Israeli identity.

Headed by Prof. Yedidia Stern and managed by Dr. Shuki Friedman, the Center promotes the compatibility of human rights and the Jewish tradition, attenuates the tensions between religion and state in Israel, promotes Jewish pluralism, seeks to renew the intellectual foundations of Zionism for the twenty-first century, defends Israel's legitimacy as a nation-state and develops ways to integrate the ultra-Orthodox into Israeli society and the economy.



Deputy Director of Employment at the Ministry of Economy Michal Tzuk



Jerusalem Mayor Nir Barkat



Chairman of the Planning and Budgeting Committee at the Council for Higher Education Prof. Yaffa Zilbershatz

Integrating the Ultra-Orthodox into Israeli Society

The Ultra-Orthodox in Israel Program seeks to provide the government with research-based policy proposals for integrating the rapidly growing ultra-Orthodox minority into Israeli society, while allowing them to preserve their unique identity.

In 2016, IDI published the Master Plan for Ultra-Orthodox Employment and made significant progress in implementing the ensuing policy recommendations. Importantly, the government adopted most of the plan's recommendations, incorporating them into a 500 million shekel initiative. The government's plan embraces IDI's key suggestion: a shift in emphasis from getting jobs to getting jobs that pay. The new policy is expected to help lift the ultra-Orthodox out of poverty and into the middle class. IDI plans to create similar blueprints for change in the realms of K-12 ultra-Orthodox education and higher education in 2017.

In September, following publication of the Council for Higher Education's five-year plan, IDI and the Federmann School of Public Policy and Government at Hebrew University conducted a seminar that dealt with the consequences of the plan and proposed methods to better integrate the ultra-Orthodox into higher education.

Titled 'The Ultra-Orthodox in Higher Education,' the Institute presented a series of recommendations that were eventually incorporated into the five-year plan. These include doubling the amount of Haredi (ultra-Orthodox) men and women in higher education, evaluating the possibility of creating separate classes for Haredi students on university campuses, encouraging participation in graduate studies, establishing a fast-track matriculation program for Haredi men, and encouraging the integration of Haredi men and women into quality fields of employment, such as science, engineering and computers.



Ms. Naomi Perl, Director, Mandel Programs for Leadership Development in the Haredi Community



Left to right: Dr. Lee Cahaner, Dr. Gilad Malach, Mr. Yair Ettinger

Bridging the Divide: Religion and State in Israel

The Religion and State Program works to mitigate tensions between religion and state in Israeli society by proposing research-based policy proposals for reform in areas such as personal status, Shabbat, kashrut and conversion. In addition, the Religion and State Program advocates for Jewish pluralism, combats religious extremism and promotes an interpretation of the Jewish tradition that is compatible with life in a Jewish democracy.

In January, a joint event of IDI and the Cymbalista Synagogue and Jewish Heritage Center at Tel Aviv University was held to mark the official launch of the book, *When Judaism Meets State*, published by IDI Press. The book charts the various competing positions in Israeli public life with regards to the Jewish character of the state. In the process, *When Judaism Meets State* outlines the impressive

ideological richness that exists today in the State of Israel, a wellspring of thought that is filling a void in Jewish tradition with regards to the meaning and function of the state.

In December, the program hosted an international conference to discuss the changing boundaries of Jewish identity and the proliferation of ways to be Jewish today. Speakers included notable rabbis, public figures and academics from Israel and around the world, including Jewish Agency Chairman Natan Sharansky, Professor Steven M. Cohen, Professor Michael Walzer, Author Leon Wieseltier, Professor Shira Wolosky, Rabbi David Stav, Rabbi Yaaqov Medan, Rabbi Dr. Donniel Hartman and Playwright Joshua Sobol.



Left to right: Natan Sharansky, Dr. Shuki Friedman, Prof. Yedidia Stern



MK Shelly Yachimovich and Prof. Yedidia Stern

Who is a Jew? Promoting Conversion Reform

In February, IDI experts presented a strategic plan for reform of the conversion process to several Knesset committees and the parliamentary caucus on Nation, Religion and State.

Subsequently, a joint forum of IDI experts and representatives of state agencies tasked with implementing official conversion policy and leading conversion reform advocates met to develop recommendations for streamlining the conversion process in Israel.

The Knesset's Nation, Religion and State caucus, headed by MKs Aliza Lavie and Elazar Stern, continues to work with IDI and other civil society organizations on promoting other vital reforms in the area of religion and state. This year's discussions focused on developing independent models for Kashrut regulations, alternatives to marriage through the Rabbinate, and tensions between Israel's religious establishment and Jewish leadership in the Diaspora.



Prof. Michael Walzer



Rabbi Dr. Donniel Hartman



Rabbis Dalia Marx and Shlomo Riskin

A Sabbath for Everyone

In June, IDI's Dr. Shuki Friedman convened a coalition of 20 diverse civil society organizations – religious, secular, Reform, Orthodox, right- and left-wing – committed to creating a new and different Shabbat—an Israeli Shabbat. In view of the continued deadlock on this issue in the Knesset, the coalition hopes to lead changes at the local level, enabling every community to craft an “Israeli Shabbat” that fits local circumstances and can accommodate diverse worldviews and perspectives on faith.

Confronting Twenty-First Century Challenges to Jewish Nationalism: IDI's Nation-State Seminar

To cope with the unique challenges facing the Jewish nation-state in the age of globalization, IDI organized a seminar of experts to examine the theoretical aspects and practical realities of a Jewish state in the 21st century. The workshop, which was attended by eminent scholars of nationalism and prominent former officials, will inform a new IDI policy initiative in this area.



Rabbi Yaakov Medan and Author Leon Wieseltier



Rabbi David Stav

Both Jewish and Democratic: Training Tomorrow's Thought Leaders

In September, IDI welcomed the sixth cohort of fellows to its prestigious Human Rights and Judaism Program. This program is developing a new field of intellectual inquiry and creating an elite cadre of scholars who will shape future discourse on Israel as a Jewish and democratic state. Selected on the basis of a nationwide competition that drew dozens of applicants, the new researchers will spend the next three years completing their doctoral studies while participating in a unique program exploring what Jewish tradition has to say about life in a liberal democracy.

In 2016, all three cohorts currently in the program participated in a new course entitled 'The Jewish and Democratic State: Essence and Interpretation,' taught by former Supreme Court President Aharon Barak.

December saw the launch of *Judaism, Sovereignty and Human Rights*, a journal designed to showcase the research of graduates of this fellowship program. Interdisciplinary and multidisciplinary in nature, the journal will enable young scholars from all of Israel's universities to share the fruits of their fellowship program labors, as they embark on promising academic careers.



THE CENTER FOR GOVERNANCE AND THE ECONOMY

IDI's Center for Governance and the Economy aims to promote reforms in Israel's political system, civil service and labor market, in order to improve the functioning of these systems and increase public confidence in them.

Among other achievements, these programs have resulted in the repeal of direct elections for the Prime Minister, the establishment of Israel's National Economic Council, and the creation of the Knesset's Legislative Information Center.

The Center's flagship event is the Eli Hurvitz Conference on Economy and Society (formerly the Caesarea Economic Policy Planning Forum), which is widely recognized as Israel's most influential economic conference.



Civil Service Commissioner Moshe Dayan



Left to right: Prof. Shlomo Avineri, MK Manuel Trajtenberg, Yohanan Plesner and MK Tzipi Livni

“ The low standards of public trust are very troubling, and all our democratic institutions need to do a thorough examination of what needs to be done so that the public will continue to believe that our institutions serve them... during times that test our democracy, we must make an effort to work together to ensure that our democracy is vital, strong, and committed to all its citizens. Thank you very much. Thank you very much for the annual index and for the studies you [IDI] are conducting, that are so critical to helping us as Israelis to know ourselves. ”

President of the State of Israel,
Reuven (Ruvi) Rivlin

Holyland Aftermath: Combatting Government Corruption

Following the verdict in the Holyland affair, which found former Prime Minister Ehud Olmert guilty of fraud and breach of trust, IDI convened a roundtable in March on the approach of Israeli courts to cases of corruption involving government officials. Following the roundtable, IDI formed a high-profile working group, chaired by Adv. Moshe Lador, former state prosecutor, and Yoav Segalovitz, founder of the Israel Police's Lahav 433 anti-corruption unit, to deal with issues related to the battle against government corruption. The team produced a multi-year work-plan that will form the basis for a new program on public corruption at the Institute.



Minister of Jerusalem Affairs and Minister of Environmental Protection Ze'ev Elkin



Minister of Justice Ayelet Shaked



Director-General of the Ministry of Finance Shai Babad

Between Political and Economic Reform

In May, IDI held the 23rd annual Eli Hurvitz Conference in collaboration with Start-up Nation Central. The conference, chaired by former national economic advisor Professor Eugene Kandel, highlighted the dependence of economic growth on structural reform of the government. Participants also debated a proposal to infuse hi-tech innovation into government ministries, the looming pension crisis and the role of the financial press. Soon after the conference, the Finance Ministry endorsed one of its key recommendations: establishing a fast-track procedure for the integration of innovative technologies into the Israeli government.

Speakers included Governor of the Bank of Israel Karnit Flug, Finance Ministry Director-General Shai Babad, Director

General of the Prime Minister's Office Eli Groner, Leader of the Opposition MK Isaac Herzog, and Justice Minister Ayelet Shaked.

In January, as a result of research conducted by IDI, the Israel Innovation Institute and Start-up Nation Central, the government approved a decision to implement new and innovative interoperability strategies.

The government based its decision on the understanding that innovation outside of the public sector must play a role in growing the government's abilities to better serve its citizens, and that technological breakthroughs must be incorporated by the entire government.



IDI President Yohanan Plesner and Dr. Chen Friedberg



Left to right: MKs Orly Levy-Abekasis, Elazar Stern, and Avraham Neguise

Strengthening Israel's Parliamentary System

The Political and Electoral Reform Program seeks to address the key challenges facing Israel's parliamentary system, including political instability, over-centralization, fragmentation of the party system, rising populism, a decline in the prestige and effectiveness of the Knesset and deteriorating public trust in political institutions.

In 2017, IDI's efforts to reduce private legislation bore fruit with the announcement of a new initiative to limit private legislation in the Knesset in exchange for increased oversight capabilities. The proposal, presented by Knesset Speaker Yuli Edelstein and Ministers Ayelet Shaked and Yariv Levin, is part of a framework to strengthen the Knesset. The proposed reform aligns with previous recommendations by the Institute, including a recent study on how to improve the supervisory aspect of the Knesset's work.

In March, IDI held a roundtable discussion aimed at enhancing government effectiveness by reducing political appointments. The meeting was conducted on the eve of an important cabinet meeting and featured a conversation with Eli Groner, Director General of the Prime Minister's office, on how to appoint senior civil service professionals. Groner expressed support for a series of recommendations based on IDI research, leading to a number of beneficial changes in the government's decision the following week. Other notable participants at this meeting included former Supreme Court President Dorit Beinisch, Director General of the Justice Ministry Emi Palmor, and MKs Yael German and Roy Folkman.



IDI Board Member journalist Mazal Mualem



Left to right: Justice Dorit Beinisch, Yohanan Plesner, and Director-General of the Prime Minister's Office Eli Groner

Time for a Change? Reform of Israel's Primary Election System

The fragmentation of Israel's political system, the decline of large parties like Likud and Labor, and the problem of the control of special interests over outdated primary election mechanisms have fueled the quest for an alternative to the current primary system.

In 2016, IDI's political reform program produced a blueprint for "open primaries," which would open up the parties and enable mass participation by citizens in the process of shaping the list of candidates and party platforms. In July, IDI experts presented those proposals at a special roundtable, convened in cooperation with MK Tzipi Livni. As a result of this conference and subsequent advocacy, the idea has caught on in political circles and is currently being promoted by candidates as diverse as Zehava Gal'on (Meretz), Stav Shaffir (Zionist Union) and Moshe Bogie Ya'alon (formerly of the Likud).

Gotta Have Faith: IDI Joins Effort to Restore Trust in the Knesset

In response to a disconcerting decline in public trust in the Knesset, IDI joined a group of Israeli leaders and President Reuven Rivlin to form a new caucus focused on restoring public trust in Israel's parliament. The group, led by MK Elazar Stern, will work together with IDI's political reform team to improve the Knesset's image and promote a series of changes designed to streamline committee structure, reduce the number of private bills and boost the Knesset's capacity to supervise the executive branch.



MKs Moshe Gafni and Ayelet Nahmias-Verbin



Left to right: Justice Eliyahu Matza, Knesset Speaker MK Yuli Edelstein and MK Ayelet Nahmias-Verbin

It is very important that there is a body that measures parliamentary activity according to criteria that truly reflect the work of the MKs. This is especially true during an era in which the “outstanding” MKs are those who simply receive any kind of media coverage. MK Gafni breaks down stigmas in Israeli society through the diversity of his work. MK Nahmias-Verbin is an excellent example of a freshman MK doing serious parliamentary work, rather than looking for cheap headlines. The positive work of the MKs is important to me, not just as a Knesset speaker, but also as part of the nation of Israel.

MK Yoel (Yuli) Edelstein,
Speaker of the Knesset

Recognizing Excellence: IDI’s Outstanding Parliamentarian Awards

In June, IDI recognized MKs Moshe Gafni and Ayelet Nahmias-Verbin for their quality work on behalf of the Israeli public, conferring on them the 2016 Outstanding Parliamentarian Award at an official ceremony in the Knesset. Since 2010, IDI has given this award to select members of the Knesset who have amassed exceptional parliamentary records and shown themselves to be exemplary public representatives. At the event, Knesset Speaker Yuli Edelstein commended the organizers of the initiative, stating: “It is very important that there is a body that measures parliamentary activity according to criteria that truly reflect the work of the MKs...”



THE CENTER FOR SECURITY AND DEMOCRACY

The Center for Security and Democracy addresses perhaps the greatest challenge facing the State of Israel: how to preserve a free society under conditions of permanent siege. Its mission is to assist decision-makers in crafting the proper balance between competing values: the imperative of preserving Israel's national security on the one hand and the need to protect human rights, civil liberties and the rule of law on the other. The Center works on questions of national security and the law, as well as civil-military relations.

The center is led by Admiral (res.) Ami Ayalon and Prof. Mordechai Kremnitzer, Vice President of the Israel Democracy Institute. Its flagship program is the Amnon Lipkin-Shahak Program on National Security and Democracy, named after former Chief of Staff Amnon Lipkin-Shahak. The Program is headed by Prof. Amichai Cohen.



Major-General Hagai Topolanski



Left to right: Major-General Amos Yadlin, Prof. Vered Vinitzky-Seroussi, Journalist Ilana Dayan, Admiral (res.) Ami Ayalon and Prof. Yedidia Stern speak at the event “Commemorating 30 Years since the Capture of Ron Arad”

Just War: Proportionality and Civilian Casualties in Asymmetric Conflicts

The principle of proportionality is central to Israeli jurisprudence and international law. But translating an arcane legal concept into policy can be difficult.

IDI’s Proportionality in Public Policy Program, which is funded by a prestigious research grant from the European Research Council (ERC), brings together experts from different countries and academic disciplines to develop ways for decision-makers to make better choices, ones that take into account both national interests and individual rights.

In May, IDI convened a two-day workshop on ‘Proportionality and Civilian Casualties in Asymmetrical Armed Conflicts.’ The workshop, attended by leading figures in Israel’s national security legal establishment, as well as prominent legal experts from

Germany, revealed a surprising finding. Dozens of international legal experts interviewed by IDI gave wildly different answers when asked how many civilian casualties were acceptable in a scenario in which a democracy is waging urban warfare against a terrorist organization.

Among other things, the research demonstrated that critics who blame Israel and other democracies for “disproportionate” use of force have no objective standard for their claims. The acceptance of this conclusion by the international community could boost Israel’s international standing, and that of other democracies, in their common struggle against terrorism.



IDI workshop with IDF military judges



Prof. Mota Kremnitzer and journalist Tali Lipkin-Shahak

The Four Tribes and Israel's Foreign Policy

The Institute hosted the senior staff of Israel's National Defense College for a full-day seminar on the challenges facing Israeli society. The seminar is part of an ongoing dialogue between IDI scholars and the IDF's top brass.

Also in July, IDI and Mitvim held a workshop dedicated to exploring ways to increase the participation of Israel's diverse population groups in discussions related to the country's foreign policy. Entitled, 'Toward a More Inclusive Foreign Policy,' the workshop engaged foreign policy experts from sectors not traditionally associated with national security and foreign affairs: Israeli Arabs, ultra-Orthodox, immigrants and other minority groups.

Teaching the Judges: Symposium for Military Jurists

In December, the Institute conducted a symposium for military judges, responsible among other things for court cases in the West Bank. Members of the Amnon Lipkin-Shahak Program for National Security and Democracy presented various perspectives on security, international law, democracy and human rights. Prof. Mordechai Kremnitzer and Admiral (res.) Ami Ayalon briefed the attendees on some of the thornier issues they may encounter in their role as military judges. Prof. Amichai Cohen spoke about the ramifications of the Regulation Bill. And Dr. Amir Fuchs, along with Adv. Eli Bahar, analyzed the new Counterterrorism Law and its potential consequences.



Director-General of the Ministry of Justice Adv. Emi Palmor and Prof. Mota Kremnitzer



MKs Revital Swid and Yehuda Glick

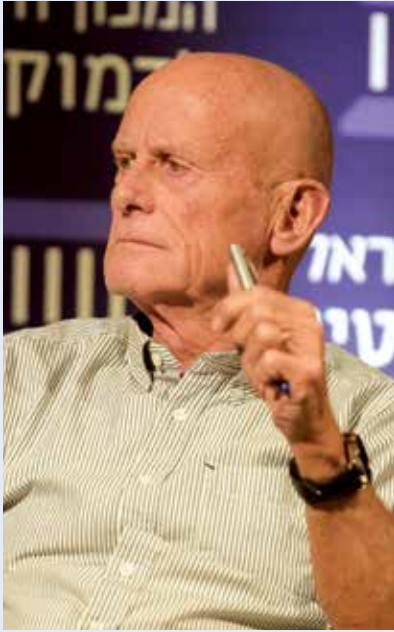
Advocacy on Counterterrorism Legislation and the Regulation Bill

Early in 2016, IDI experts were heavily involved in shaping the new counterterrorism bill. Following its passage, IDI held a seminar to analyze the new legal landscape in the area of national security. One of its outcomes was a conclusion that the subject of administrative detentions is not adequately addressed by the new law. IDI experts met with Deputy Attorney General Adv. Raz Nizri and presented him with a series of recommendations for reform.

In the fall, the Knesset debated passage of the Regulation Bill, which would legalize expropriations of private land for settlement construction in exchange for financial compensation. Prof. Amichai Cohen submitted his opinion to the Constitution, Law

and Justice Committee as well as senior level officials in the Justice Department. Professor Cohen laid out the international legal ramifications of the proposal, as well as its effect on Israel's standing in the world. In addition, Cohen outlined ways in which the law could undermine the legality of the settlement enterprise in the West Bank.

The opinion was very well received by key decision makers. Prof. Cohen also testified before the Constitution, Law and Justice Committee. While the Knesset ultimately passed the law, it is currently being challenged in the Israeli Supreme Court.



Admiral (Res.) Ami Ayalon



Ilana Dayan interviews David Meidan, former senior ranking Mossad official and Prime Minister Benjamin Netanyahu's coordinator on the issue of POWs and MIAs

At Any Price? Lessons of the Ron Arad Case for Israel's Policy on POWs

In November, the Amnon Lipkin-Shahak Program for National Security and Democracy joined forces with the veterans of Ron Arad's Phantom squadron to host a conference 'Commemorating 30 Years since the Capture of Ron Arad.' At the event, initiated by Arad's friends and comrades, senior national security experts, ethicists and colleagues of the captured Israel Air Force navigator debated the extent of the state's obligations to its soldiers and the proper policy on release of terrorists in exchange for captured Israelis.

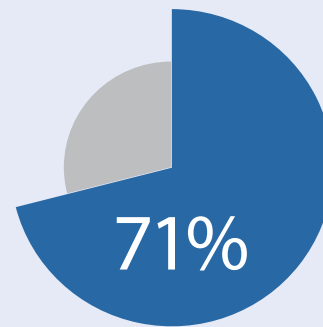
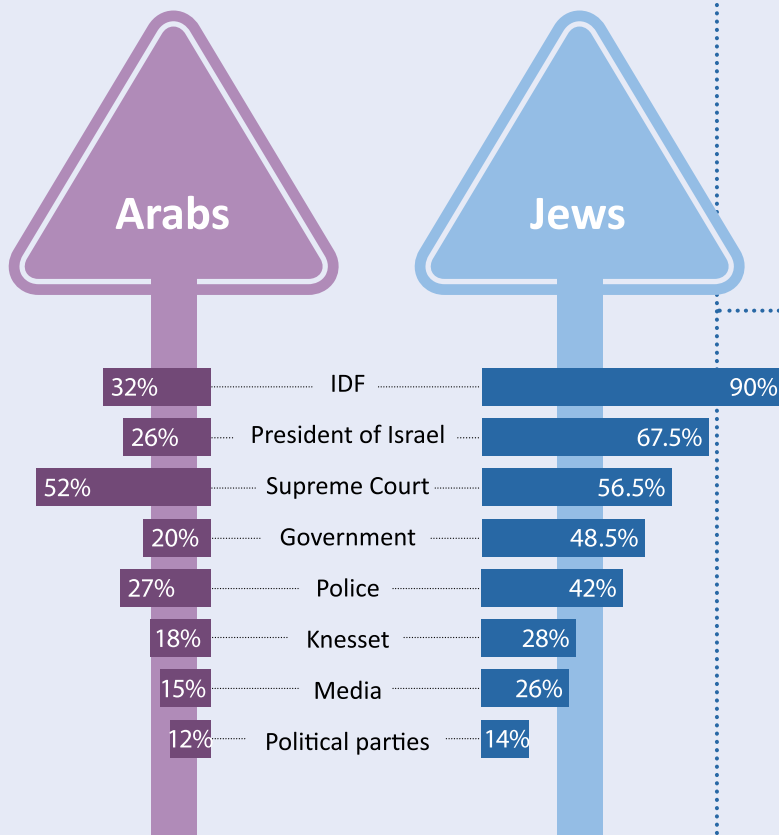
Strong American, Israeli and Western leadership is needed to combat international terrorism. Secretary Shultz understood the responsibilities of global leadership. //

Prime Minister Benjamin (Bibi) Netanyahu

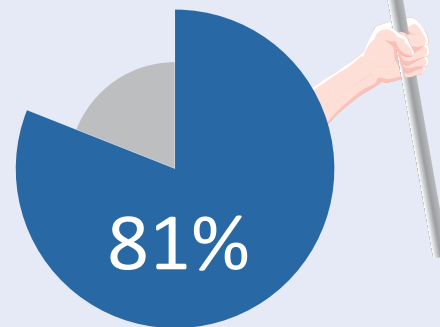
HOW IS IT GOING?

A SNAPSHOT OF ISRAELI DEMOCRACY FROM THE 2016 ISRAELI DEMOCRACY INDEX

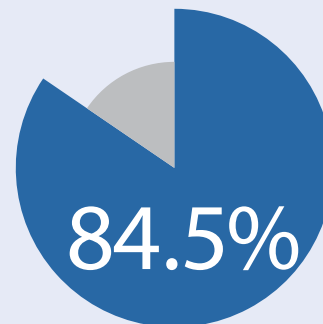
WHO DO ISRAELIS TRUST?



of respondents agree that Israelis **CAN ALWAYS RELY ON ONE ANOTHER** in times of trouble



of respondents are **PROUD** to be Israeli



of respondents agree that to deal with the challenges confronting it, **ISRAEL MUST MAINTAIN ITS DEMOCRATIC CHARACTER**



THE GUTTMAN
CENTER

FOR SURVEYS AND PUBLIC POLICY RESEARCH

The Guttman Center for Public Opinion and Policy Research holds the largest, most comprehensive database on public opinion surveys in Israel. Over a span of 60 years and through more than 1,200 surveys, the center has applied rigorous, innovative and pioneering research methods to document the attitudes of the Israeli public regarding thousands of issues in all aspects of life: politics, culture, ideology, religion, education and national security.

The center surveys attitudes and measures social indicators, helping policymakers understand trends in Israeli society and craft sound policies that are grounded in data.



Prof. Tamar Hermann presents the findings of the 2016 Israeli Democracy Index



IDI President Yohanan Plesner presents President Reuven Rivlin with a copy of the Israeli Democracy Index

Assessing the State of the State

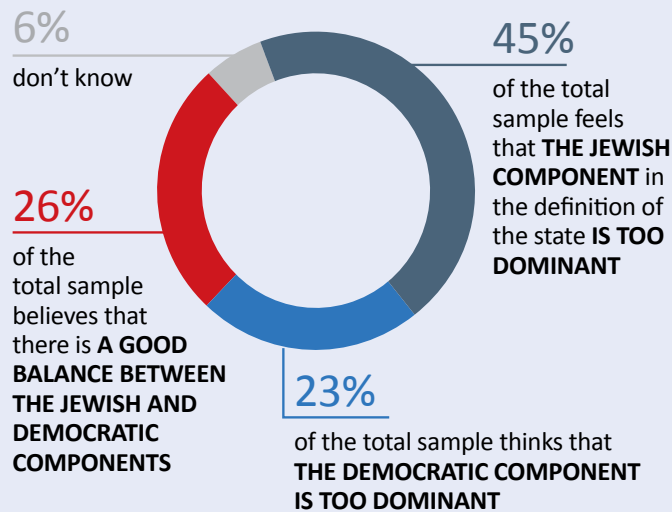
The Guttman Institute was founded in 1949 by Professor Eliyahu (Louis) Guttman to study and document Israeli public opinion. Over the years, it has enriched public discourse on thousands of issues by way of applied rigorous and pioneering research methods, enhanced by the unique “continuing survey” that has documented the attitudes of the Israeli public in all aspects of life in over 1,200 studies. In 1998, the Guttman Center for Public Opinion and Policy Research was incorporated in IDI to become the polling and analysis arm of the Institute.

In December, IDI President Yohanan Plesner presented the 2016 Israeli Democracy Index to President Reuven Rivlin at a ceremony at the President’s Residence. The Index, an annual survey of

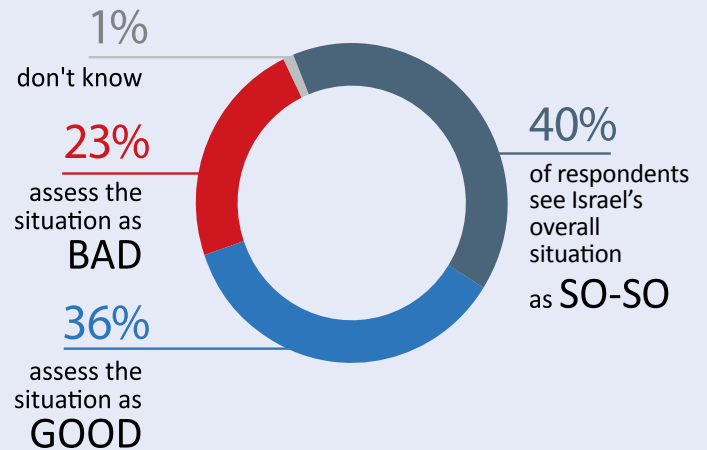
public attitudes towards the institutions of Israeli democracy, has been published annually since 2003. The research is conducted by a team from the Guttman Center for Public Opinion and Policy Research, headed by Academic Director Prof. Tamar Hermann.

Three quarters of Israelis surveyed – 78% of Jews and over 60% of Arabs – categorized their personal situation as “very good” or “good.” At the same time, 2016 witnessed another significant drop in the public’s trust in most government institutions. At the bottom of the list are political institutions. The one exception to these depressingly low levels of trust in state institutions is the Israeli public’s continuing faith in the Israel Defense Forces.

JEWISH OR DEMOCRATIC?



HOW DO ISRAELIS FEEL ABOUT ISRAEL'S SITUATION?



For the first time the 2016 report took a deep look at the country's ultra-Orthodox community. Among the many fascinating findings, this year's Israeli Democracy Index found that a large majority of the Haredi (ultra-Orthodox) public in Israel feels proud to be Israeli and consider themselves to be part of the state. Additionally, 64% of Haredim feel part of the State of Israel and its problems, compared to 86% of the non-Haredi Jewish population.

However, 69% of the Haredi public thinks that the democratic component of the State of Israel is too strong, while only 17% believes that the balance is right between the Jewish and democratic components of the country.

Moreover, an overwhelming 96% of Haredim say that if there is a contradiction between Jewish law and a court ruling, Jewish law should take precedence.

IDI helps us hold up a mirror to Israeli society and look clearly at the challenges and opportunities before us, and to identify the ways to strengthen our democracy and society.

President of the State of Israel,
Reuven (Ruvy) Rivlin



Prof. Tamar Hermann and Prof. Khalil Shikaki present the findings of joint poll



Members of the international press are briefed on joint poll

Poll Reveals Attitudes of Palestinians and Israelis

In August, IDI published the results of a joint poll conducted by the Guttman Center and the Palestinian Center for Policy and Survey Research (PSR), in partnership with the Konrad-Adenauer Foundation.

The poll, which surveyed 1,270 Palestinians and 1,184 Israelis, focused on the public's views on a permanent peace agreement, and the ability to trust and compromise with the other side.

Among the key findings, the Palestinian-Israeli Pulse poll found that only a small majority of Palestinians (51%) and a slightly larger majority of Israelis (59%; 53% of Jewish Israelis and 87% of Arab Israelis) support a two-state solution to the Israeli-Palestinian conflict.

In addition, IDI continued to publish its monthly Peace Index in collaboration with Tel Aviv University. The Index monitors public

sentiment on the Israeli-Palestinian conflict, relations between Jews and Arabs in Israel and current events of a political or diplomatic nature.

For example, the July, 2016 survey found that the majority (55%), of those surveyed believe that Israeli control of the West Bank should continue, either by sustaining the status quo or through annexation. In December, the survey found that 48 percent of Israeli Jews think that leftists are either “not so loyal” or “not loyal at all” to the state. This same poll found that 55 percent of Israelis either “strongly agree” or “moderately agree” that voicing criticism of the state during times of heightened security tensions is “unacceptable.”



Prof. Yedidia Stern and Director-General of the Prime Minister's Office Eli Groner

“ The discourse on ultra-Orthodox integration into the job market needs to move from a discussion about the number of haredim integrated to the quality of their integration into specific professions. The (IDI) Master Plan presented here today is a very important element in the overall effort, since we believe that a lot of the wisdom in this field is not only in government. ”

Eli Groner, Director-General,
The Prime Minister's Office

Opening the Black Box: IDI's Statistical Report on Ultra-Orthodox Society in Israel

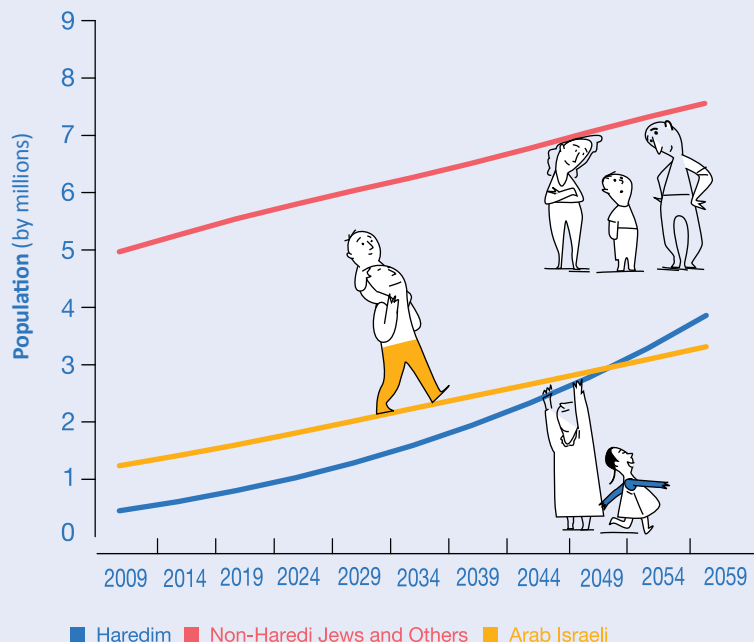
2016 marked the publication of the *Statistical Report on Ultra-Orthodox Society in Israel*, which for the first time ever assembled a vast range of data on Israel's ultra-Orthodox community in one place. The report offers a wealth of information on Haredi demography and voting patterns in Knesset elections, as well as data on the community's poverty rates, employment patterns, education system, standard of living and way of life. The report, which will be published annually from now on, gained extensive media coverage and has quickly become a trusted source for decision makers who are planning policy pertaining to Haredi society.

Does the Rise of Populism Presage the Decline of Democracy? A Guttman Center Workshop

In December, The Guttman Center at IDI held an international workshop to discuss ways of measuring the quality of democracy. Titled 'Gauging Democracies,' the workshop explored various related topics, including the different methods used to construct international indices, the practical benefits that can be derived from such measures, the entities that are using these indicators to compare democracies, the 'politics' of measurement and the validity of international comparisons given varying socio-political contexts.

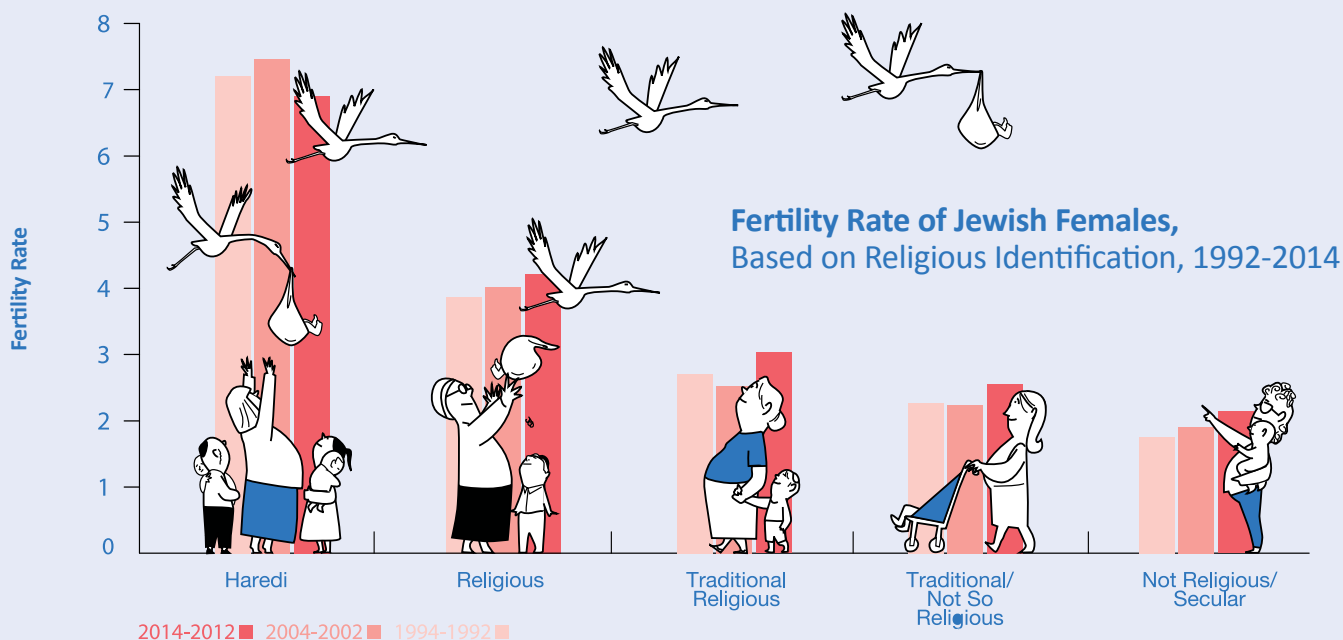
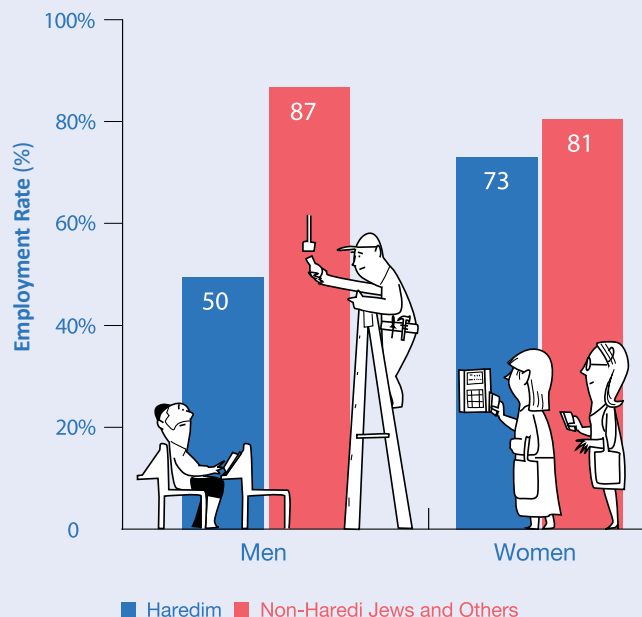
SELECT FINDINGS FROM IDI'S STATISTICAL REPORT ON ULTRA-ORTHODOX SOCIETY IN ISRAEL

Population, by Population Group, Projections 2014-2059



Source: Ari Pattiel and Others, 2012. "Long Term Population Projections for Israel: 2009-2059," Central Bureau of Statistics

Employment Rate of Individuals 25-64, Based on Population Group and Gender, 2015





SPREADING THE WORD IDI IN THE MEDIA

In 2016, IDI experienced a dramatic increase in its presence on social media networks. One key factor that contributed to this positive trend was a series of highly successful 'Research Reels' that condensed major pieces of research into crisp, two-minute videos that generated substantial online media exposure.

For example, Dr. Gilad Malach, Director of the Ultra-Orthodox in Israel Program, presented some highlights of IDI's A Masterplan for Ultra-Orthodox Employment in Israel, in a widely viewed 'Research Reel.' Another well received video, featuring Professor Amichai Cohen, Co-director of the Amnon Lipkin-Shahak Program on National Security and Democracy, asked a pointed and timely question: 'Why must the IDF investigate itself?'

In addition, Dr. Amir Fuchs, Director of the Defense of Democratic Values Program, demonstrated how populist legislation harms ordinary citizens. This video generated over 47,000 views, 139 comments and 394 reactions. More importantly, dozens of high-school teachers are now using the video in schools across the country as a teaching tool in civics classes.

Over the past two years, IDI's media presence has grown dramatically. The Institute's media exposure jumped 130% and the number of op-eds more than tripled. The number of mentions in the foreign media more than doubled over the previous 12 months, tripling the number of people reached by the Institute. IDI's Hebrew and English Facebook pages nearly doubled their combined reach over the past year, going from 1.3 million people in the first half of 2015 to 2.25 million people in June, 2016.

IDI BY THE NUMBERS

25

appearances before the Knesset Constitution Law and Justice Committee

19

appearances before other Knesset committees

31

policy memoranda sent to the Ministerial Committee on Legislation and other Knesset committees

16

IDI research quoted by judges in 5 Supreme Court rulings and 11 other court rulings

25

publications

50

50

conferences, roundtables and other events

39

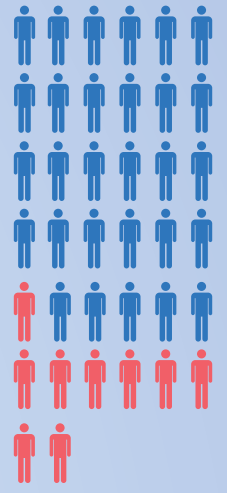
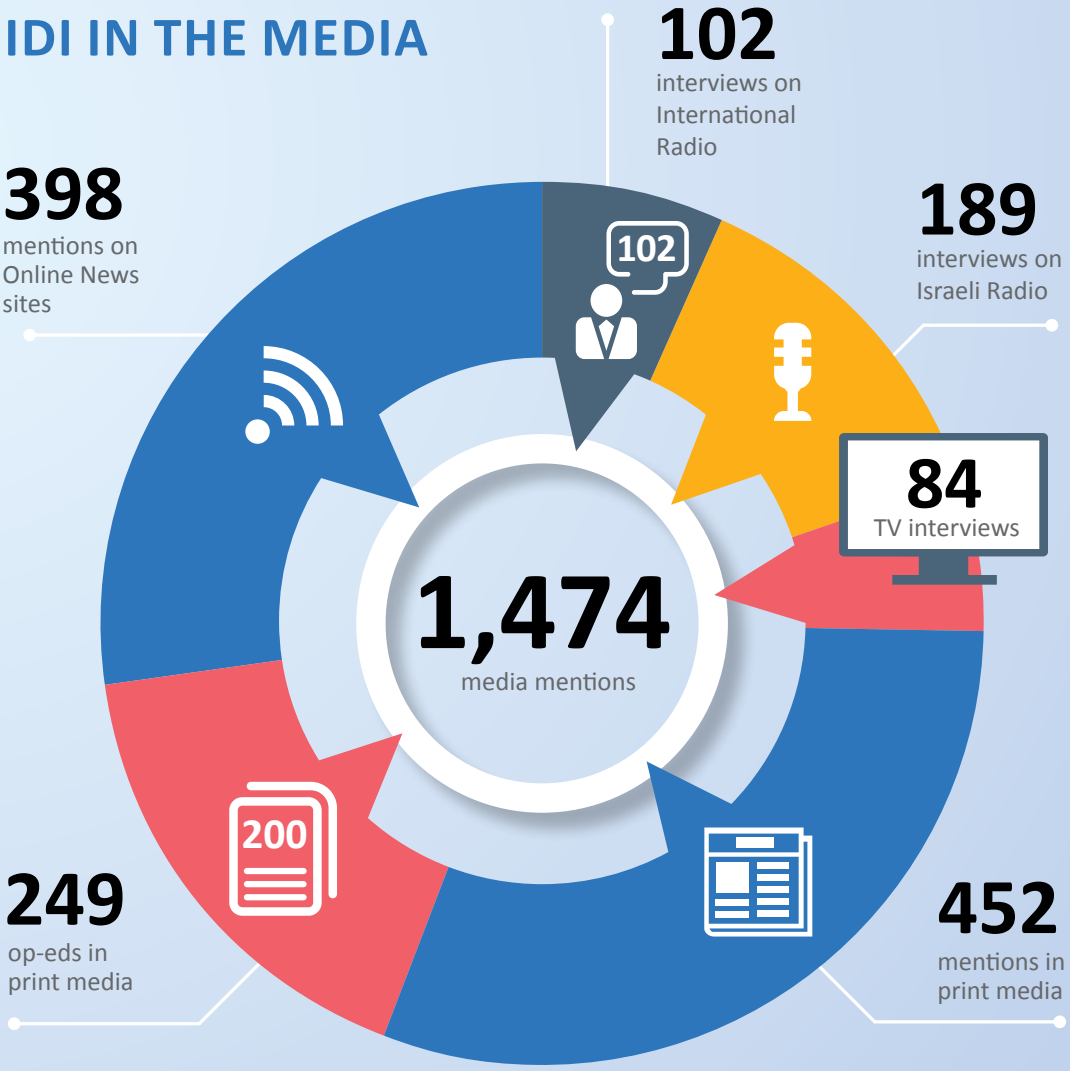
meetings with Knesset members and ministers

8

presentations at various Knesset caucuses



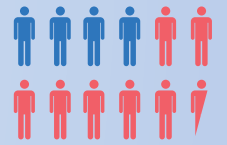
IDI IN THE MEDIA



 **38,000**
hebrew-speaking Facebook followers

9,000
increase of followers in 2016

750
average new follows every month

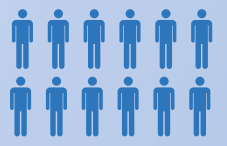


 **11,500**
english-speaking Facebook followers

7,120
increase of followers in 2016

70%
increase in follower since 2015

590
average new follows every month



 **12,000**
newsletter subscribers



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FINANCIALS

FINANCIALS

	Estimated Performance	Percent of Total Expenses
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2016 Expenses (in Dollars)

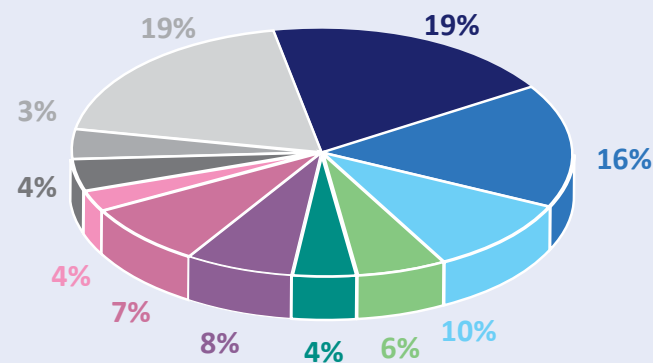
A. Policy Centers

Democratic Values and Institutions	1,555,041	19%
Religion, Nation and State	1,297,157	16%
Governance and the Economy	826,009	10%
National Security and Democracy	474,506	6%
The Guttman Center for Surveys	361,220	4%

B. Impact and Support Units

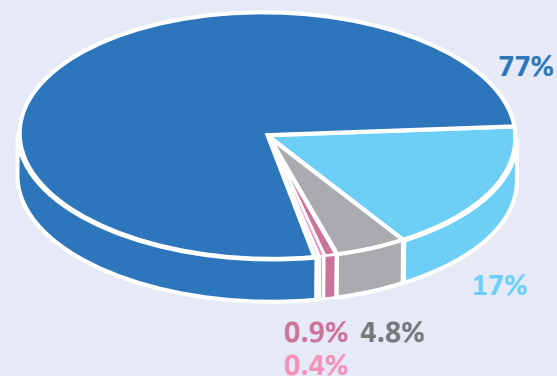
Marketing and Communications	544,823	8%
Government Relations and Conferences	614,509	7%
IT and Research Support	356,047	4%
Development	314,813	4%
IDI Press	260,666	3%
Administration	1,736,616	19%

Total Expenses **\$8,734,942**



2016 Income (in Dollars)

US Foundations and Private Donors	6,953,693	77%
Israeli Foundations and Private Donors	1,495,036	17%
European Research Council (ERC)	428,395	4.8%
Joint Ventures with Israeli Institutions	80,304	0.9%
Royalties, Honoraria, Investments	31,826	0.4%



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